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# Influence of Big Data Analytics Adoption on Healthcare Service Quality in Kenya

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#### Abstract

**Purpose:** The aim of the study was to assess the influence of big data analytics adoption on healthcare service quality in Kenya.

**Methodology:** This study adopted a desk methodology. A desk study research design is commonly known as secondary data collection. This is basically collecting data from existing resources preferably because of its low cost advantage as compared to a field research. Our current study looked into already published studies and reports as the data was easily accessed through online journals and libraries.

**Findings:** The adoption of big data analytics in healthcare has demonstrated significant impacts on enhancing service quality across various dimensions. Study findings suggest that healthcare organizations leveraging big data analytics experience improvements in clinical outcomes, patient satisfaction, and operational efficiency. By analyzing vast amounts of data, including electronic health records, medical images, and patient feedback, healthcare providers can identify patterns, trends, and predictive insights that enable more personalized and effective care delivery. Additionally, big data analytics facilitates proactive interventions, early disease detection, and better resource allocation, leading to optimized healthcare services and reduced costs. Moreover, the integration of advanced analytics tools enables healthcare professionals to make data-driven decisions, enhance care coordination, and improve overall patient experiences.

Implications to Theory, Practice and **Policy:** Technology acceptance model, resource-based view and innovation diffusion theory may be used to anchor future studies on assessing the influence of big data analytics adoption on healthcare service quality in Kenya. Healthcare organizations should prioritize the development of datadriven cultures that promote the effective utilization of big data analytics to drive decision-making and improve service quality. Policymakers should collaborate with healthcare stakeholders to develop robust regulatory frameworks that govern the ethical collection, storage, sharing, and analysis of healthcare data.

**Keywords:** *Big Data Analytics, Healthcare, Service Quality* 



# INTRODUCTION

The adoption of big data analytics in healthcare has ushered in a transformative era, revolutionizing the landscape of service provision and quality. In developed economies such as the USA, healthcare service quality remains a pressing concern despite significant advancements. According to a study by Blendon, Benson, and Hero (2018), disparities in access to quality healthcare persist, with challenges including high costs and unequal insurance coverage. Initiatives like the Affordable Care Act (ACA) have aimed to address these issues, yet variations in quality of care across regions and demographics persist, affecting health outcomes. For instance, despite advancements in medical technology and infrastructure, access to quality healthcare remains a challenge for certain populations, indicating ongoing gaps in service provision.

Similarly, in Japan, healthcare service quality is a central focus for policymakers amid an aging population and rising costs. Ikegami and Campbell (2019) note that while Japan boasts one of the highest life expectancies globally, maintaining quality amidst increasing demand poses significant challenges. Issues such as long wait times for procedures and shortages of medical personnel persist, highlighting the need for improved efficiency and resource allocation within the healthcare system. Despite universal coverage through the national health insurance system, ensuring equitable access to high-quality care remains an ongoing priority for Japan's healthcare policymakers.

In developing economies like India, healthcare service quality faces unique challenges stemming from resource constraints and infrastructure limitations. Rao and Ramani (2018) highlight issues such as inadequate facilities, shortage of skilled healthcare professionals, and disparities in resource distribution, particularly in rural areas. Efforts to expand access to care through initiatives like the National Health Mission (NHM) are underway, yet addressing these systemic challenges is crucial to improving healthcare quality and outcomes for all populations.

In other developing economies, such as those in Southeast Asia or Latin America, healthcare service quality is similarly affected by a range of factors. In countries like Indonesia or Brazil, for example, challenges include inadequate infrastructure, uneven distribution of healthcare facilities, and shortages of healthcare professionals, particularly in rural areas (Tan & Nair, 2018; Almeida, Azevedo, & Nunes, 2019). These issues contribute to disparities in access to and quality of healthcare services, impacting health outcomes for vulnerable populations. Additionally, the financial burden of healthcare often falls heavily on individuals and families, leading to barriers to accessing necessary care and compromising overall service quality. Efforts to address these challenges vary by country and region but often include initiatives aimed at improving infrastructure, increasing healthcare workforce capacity, and implementing policies to expand access to affordable care (Gupta & Chowdhury, 2020). However, progress is often slow and uneven due to systemic issues such as political instability, economic constraints, and competing healthcare priorities. To enhance healthcare service quality in these contexts, comprehensive strategies that address both infrastructural and systemic challenges are essential, alongside investments in education, training, and public health programs to promote equitable access to highquality care for all citizens.

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Efforts to address these challenges vary by country and region but often include initiatives aimed at improving infrastructure, increasing healthcare workforce capacity, and implementing policies to expand access to affordable care (Gupta & Chowdhury, 2020). In countries like Indonesia, strategies have been implemented to enhance healthcare quality, including investment in training programs for healthcare workers and infrastructure development in underserved regions (Tan & Nair, 2018). Similarly, in Brazil, efforts have been made to improve service quality through initiatives such as the Family Health Strategy, which focuses on preventive care and community-based interventions (Almeida, Azevedo, & Nunes, 2019). However, progress is often hindered by systemic issues such as political instability, economic constraints, and competing healthcare priorities, underscoring the need for sustained efforts and comprehensive approaches to address healthcare service quality in these contexts.

In other developing economies, such as those in Southeast Asia or Latin America, healthcare service quality is similarly influenced by various factors. For instance, in countries like Thailand or Mexico, challenges persist due to inadequate healthcare infrastructure, geographical disparities in access, and insufficient healthcare funding (Wibulpolprasert & Pengpaibon, 2018; Frenk, Gómez-Dantés, & Knaul, 2019). These issues contribute to unequal access to healthcare services and disparities in health outcomes, particularly for marginalized populations. Additionally, the quality of care can be compromised by a lack of trained healthcare professionals and insufficient resources, leading to suboptimal treatment and outcomes for patients.

Sub-Saharan African economies, such as Nigeria, confront similar hurdles in healthcare service quality due to governance issues, limited funding, and disease burden. Oleribe, Momoh, and colleagues (2018) outline challenges including inadequate funding, brain drain of healthcare workers, and rural-urban disparities in access to care. Targeted interventions aimed at strengthening healthcare infrastructure, improving resource allocation, and addressing systemic challenges are essential to enhancing service quality and reducing health inequities in the region.

Efforts to address these challenges vary across countries and regions. In Thailand, for example, initiatives such as the Universal Health Coverage Scheme have been implemented to improve access to healthcare services for all citizens, regardless of their ability to pay (Wibulpolprasert & Pengpaibon, 2018). Similarly, in Mexico, reforms such as the Seguro Popular program aimed to expand healthcare coverage to previously uninsured populations, although challenges remain in ensuring equitable access and quality of care (Frenk, Gómez-Dantés, & Knaul, 2019). However, persistent issues such as political instability, economic constraints, and social inequalities continue to hinder progress in enhancing healthcare service quality in these contexts, highlighting the need for sustained efforts and comprehensive approaches to address systemic challenges.

Big data analytics adoption in healthcare involves the utilization of large volumes of data to extract valuable insights for improving various aspects of healthcare service quality. One adoption is predictive analytics, which involves analyzing historical data to predict future events or trends in healthcare, such as disease outbreaks or patient readmissions (Hilbert, 2019). By identifying



patterns and risk factors, healthcare providers can proactively intervene to prevent adverse outcomes, ultimately enhancing the quality of care and patient outcomes. Another adoption is prescriptive analytics, which goes beyond predicting outcomes to recommending actions for optimizing healthcare processes and decision-making (Jiang, 2019). For example, prescriptive analytics can help healthcare organizations optimize resource allocation, streamline workflows, and personalize treatment plans, leading to more efficient and effective care delivery.

Furthermore, descriptive analytics adoption involves analyzing past and current data to gain insights into healthcare trends, patterns, and performance metrics (Chen, 2021). By understanding historical data, healthcare providers can identify areas for improvement, monitor performance indicators, and track progress towards quality goals, ultimately driving continuous quality improvement initiatives. Lastly, diagnostic analytics adoption focuses on identifying the root causes of problems or inefficiencies in healthcare delivery through data analysis (Kim & Kim, 2018). By diagnosing underlying issues, healthcare organizations can implement targeted interventions to address quality gaps, enhance patient safety, and improve overall service quality.

#### **Problem Statement**

The integration of big data analytics into healthcare systems presents both opportunities and challenges in enhancing healthcare service quality. While there is a growing body of literature exploring the potential benefits of big data analytics adoption in healthcare, there remains a need to comprehensively understand its influence on healthcare service quality. Despite advancements in technology and data analytics techniques, many healthcare organizations struggle to effectively harness the power of big data to improve patient outcomes and overall service quality (Jiang, Jiang, Zhi, Dong, Li, Ma & Wang, 2019). Moreover, the complexities surrounding data privacy, security, and interoperability pose significant barriers to the successful implementation and utilization of big data analytics in healthcare settings (Chen, Mao, & Liu, 2021). Therefore, there is a pressing need for empirical research that examines the impact of big data analytics adoption on various dimensions of healthcare service quality, including patient satisfaction, clinical outcomes, operational efficiency, and cost-effectiveness.

#### **Theoretical Framework**

#### Technology Acceptance Model (TAM)

Developed by Fred Davis in the 1980s, TAM explores the factors influencing individuals' acceptance and adoption of new technologies. The main theme of TAM is to understand how perceived usefulness and perceived ease of use influence individuals' attitudes and intentions towards adopting a new technology (Davis, 1989). In the context of exploring the influence of big data analytics adoption on healthcare service quality, TAM could help researchers understand healthcare professionals' attitudes and intentions towards adopting big data analytics tools. By examining factors such as perceived usefulness in improving patient outcomes and perceived ease of use in integrating big data analytics into existing workflows, researchers can gain insights into the drivers and barriers of adoption in healthcare settings.

#### **Resource-Based View (RBV)**

Originating in strategic management, RBV focuses on how firms can achieve sustained competitive advantage through the strategic allocation and leveraging of resources (Barney, 1991). The main theme of RBV is that a firm's resources, including tangible and intangible assets,



contribute to its competitive advantage and performance. In the context of exploring the influence of big data analytics adoption on healthcare service quality, RBV can help researchers examine how healthcare organizations' resources, such as data infrastructure, analytical capabilities, and human capital, contribute to the effective implementation and utilization of big data analytics. By identifying the key resources and capabilities required for successful adoption, healthcare organizations can strategically allocate resources to improve service quality and gain a competitive edge.

## Innovation Diffusion Theory (IDT)

Developed by Everett Rogers, IDT explores how new innovations spread and are adopted within a population over time (Rogers, 2003). The main theme of IDT is to understand the factors influencing the adoption process, including the characteristics of the innovation, communication channels, social networks, and the perceived benefits of adoption. In the context of exploring the influence of big data analytics adoption on healthcare service quality, IDT can help researchers examine the diffusion process of big data analytics tools among healthcare professionals and organizations. By analyzing factors such as the perceived relative advantage of big data analytics over existing methods, compatibility with existing practices, and communication channels facilitating knowledge exchange, researchers can gain insights into the dynamics of adoption and identify strategies to accelerate diffusion and improve healthcare service quality.

## **Empirical Review**

Smith and Johnson (2019) examined the impact of predictive analytics on patient outcomes within a large healthcare system was thoroughly examined. Employing a retrospective cohort design, the study meticulously analyzed electronic health record data to identify predictive factors and assess their correlation with various clinical outcomes. Through rigorous analysis, the findings revealed a substantial improvement in patient outcomes attributed to the integration of predictive analytics, including notable reductions in readmission rates and enhancements in medication adherence. The study's conclusive recommendation advocated for the widespread adoption of predictive analytics tools across healthcare settings as a pivotal strategy to elevate patient care standards and drive positive health outcomes.

Lee and Brown (2020) explored the intricate implementation of prescriptive analytics within a hospital environment was scrutinized to optimize resource allocation and refine operational efficiency. Employing a mixed-methods approach, the study seamlessly amalgamated quantitative analysis of operational data with qualitative insights drawn from interviews with healthcare personnel. The resultant findings showcased tangible benefits derived from the application of prescriptive analytics, manifesting in heightened resource optimization, diminished wait times, and streamlined patient flow. As a corollary, the study fervently advocated for a deeper integration of prescriptive analytics into the fabric of hospital workflows, positioning it as a potent catalyst for augmenting overall service quality and bolstering patient satisfaction metrics.

Wang and Chen's (2018) delved into the realm of descriptive analytics, particularly its role in uncovering trends and patterns embedded within patient satisfaction data. Employing a robust cross-sectional survey design, the study meticulously curated data from a sizable cohort of healthcare consumers. Through meticulous analysis, the study unearthed profound insights into the myriad factors underpinning patient satisfaction, with notable emphasis placed on the quality of communication with healthcare providers and the impact of wait times on overall satisfaction



levels. By extrapolating these findings, the study underscored the critical importance of perpetually monitoring and dissecting patient satisfaction data through the lens of descriptive analytics, positing it as an indispensable tool for identifying areas ripe for improvement and catalyzing enhancements in overall service quality.

Rodriguez and Garcia (2021) examined the transformative potential of advanced machine learning algorithms in revolutionizing personalized medicine within healthcare systems was thoroughly explored. Employing a longitudinal cohort study design, the researchers embarked on a comprehensive analysis of diverse patient datasets encompassing genetic information, electronic health records, and treatment histories. Through the application of cutting-edge machine learning models, the study unveiled unprecedented insights into the efficacy of personalized treatment recommendations derived from big data analytics. The findings underscored the profound impact of machine learning-driven interventions in optimizing treatment outcomes and enhancing patient satisfaction levels. As a pivotal recommendation, the study advocated for the seamless integration of advanced analytics techniques into clinical decision-making processes, positioning personalized medicine as a cornerstone strategy for elevating healthcare service quality and achieving superior patient outcomes.

Park (2018) explored the multifaceted implications of big data analytics adoption on healthcare cost-effectiveness were meticulously examined. Employing a retrospective cost analysis methodology, the researchers meticulously scrutinized the financial ramifications of implementing analytics-driven interventions within a large healthcare organization. The findings yielded compelling evidence of significant cost savings attributable to the adoption of analytics tools, ranging from reductions in unnecessary procedures and hospital readmissions to mitigations of medication errors. As a corollary, the study underscored the pivotal role of big data analytics in driving cost-effective healthcare delivery by facilitating more efficient resource allocation, enhancing clinical decision-making processes, and preventing adverse events. In light of these findings, the study fervently recommended the widespread adoption of analytics solutions as a cornerstone strategy for mitigating escalating healthcare costs while concurrently augmenting service quality and patient outcomes.

Kim and Lee (2019) delved into the transformative potential of big data analytics in population health management and disease prevention strategies. Through an integrative approach melding quantitative analysis of population health data with qualitative insights gleaned from interviews with public health officials, the researchers elucidated the pivotal role of analytics-driven interventions in bolstering disease surveillance, outbreak detection, and preventive health initiatives. The findings illuminated the transformative potential of big data analytics in proactively addressing population health challenges, ranging from targeted health promotion campaigns to resource allocation strategies tailored to address specific population health needs. In light of these findings, the study underscored the paramount importance of leveraging analytics-driven approaches to inform evidence-based public health policies and interventions, thereby contributing to enhanced healthcare service quality and improved population health outcomes.

Patel and Gupta (2020) examined the pivotal role of big data analytics in fostering patient engagement and satisfaction levels was thoroughly investigated. Employing a robust survey methodology, the researchers meticulously assessed the impact of analytics-driven interventions, such as personalized health recommendations and remote monitoring technologies, on patient engagement and satisfaction metrics. The findings revealed a compelling positive association

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between the adoption of big data analytics tools and heightened levels of patient engagement, coupled with increased satisfaction with care delivery. As a critical recommendation, the study advocated for the seamless integration of analytics-driven patient engagement strategies into healthcare delivery models, positioning them as indispensable tools for fostering collaborative care partnerships, enhancing patient-provider communication, and ultimately elevating healthcare service quality and patient outcomes.

#### METHODOLOGY

This study adopted a desk methodology. A desk study research design is commonly known as secondary data collection. This is basically collecting data from existing resources preferably because of its low cost advantage as compared to a field research. Our current study looked into already published studies and reports as the data was easily accessed through online journals and libraries.

#### RESULTS

**Conceptual Research Gap:** Despite the extensive exploration of various types of analytics (predictive, prescriptive, descriptive, and advanced machine learning) in healthcare, there remains a gap in understanding the synergistic effects of integrating multiple analytics approaches. While individual studies have demonstrated the benefits of each type of analytics, there is limited research on how combining these approaches can further enhance healthcare service quality. Future research could investigate the potential synergies, trade-offs, and optimal combinations of different analytics techniques to maximize their impact on patient outcomes, operational efficiency, and cost-effectiveness within healthcare systems (Smith and Johnson, 2019).

**Contextual Research Gap:** While the study has primarily focused on the application of analytics within healthcare settings in developed countries, there is a dearth of research on its implementation and effectiveness in diverse healthcare contexts, such as those in developing or resource-constrained regions. Contextual factors, including variations in healthcare infrastructure, regulatory frameworks, and cultural norms, can significantly influence the adoption and impact of analytics-driven interventions. Future research should aim to bridge this gap by exploring how contextual factors shape the implementation and effectiveness of analytics in improving healthcare service quality across different settings and populations (Lee and Brown, 2020).

**Geographical Research Gap:** The majority of the studies reviewed have been conducted in developed countries, particularly in North America and Europe, with limited representation from other regions, such as Asia, Africa, and Latin America. This geographical bias hinders our understanding of the applicability and generalizability of findings to diverse global healthcare contexts. Future research should strive for greater geographical diversity in study samples and settings to ensure more comprehensive insights into the impact of big data analytics adoption on healthcare service quality worldwide. Additionally, comparative studies across regions could help identify best practices, challenges, and opportunities for leveraging analytics to improve healthcare delivery and outcomes across different healthcare systems and socio-economic contexts (Wang and Chen, 2018).

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### CONCLUSION AND RECOMMENDATIONS

#### Conclusion

The exploration of the influence of big data analytics adoption on healthcare service quality reveals a multifaceted landscape characterized by significant advancements, yet notable research gaps. Across various dimensions including predictive, prescriptive, descriptive analytics, and advanced machine learning, empirical studies have demonstrated the transformative potential of analyticsdriven approaches in enhancing patient outcomes, optimizing resource allocation, and improving operational efficiency within healthcare systems. These findings underscore the pivotal role of big data analytics as a catalyst for elevating healthcare service quality and achieving superior patient outcomes.

However, despite the progress made in understanding the impact of big data analytics adoption, there remain conceptual, contextual, and geographical research gaps that warrant further investigation. The synergistic effects of integrating multiple analytics approaches, the influence of contextual factors on analytics implementation, and the applicability of findings across diverse global healthcare contexts represent areas ripe for future research endeavors. Addressing these research gaps through interdisciplinary collaborations, comparative studies, and multi-site research initiatives will be paramount in advancing our understanding and informing evidence-based strategies for leveraging analytics to improve healthcare delivery and patient outcomes on a global scale.

#### Recommendations

The following are the recommendations based on theory, practice and policy:

#### Theory

Researchers should strive to develop comprehensive theoretical frameworks that integrate various analytics approaches (predictive, prescriptive, descriptive, and advanced machine learning) to elucidate their synergistic effects on healthcare service quality. By establishing theoretical foundations that account for the interplay between different analytics techniques, scholars can advance our understanding of how to optimize their combined use for maximal impact on patient outcomes and operational efficiency. Incorporating behavioral theory frameworks into research on big data analytics adoption in healthcare can offer valuable insights into the human factors influencing the acceptance, utilization, and outcomes of analytics-driven interventions. By drawing on theories such as the Technology Acceptance Model (TAM) or the Unified Theory of Acceptance and Use of Technology (UTAUT), researchers can better understand healthcare professionals' and patients' attitudes, intentions, and behaviors regarding analytics adoption, thereby informing strategies to enhance adoption and optimize outcomes.

#### Practice

Healthcare organizations should prioritize the development of data-driven cultures that promote the effective utilization of big data analytics to drive decision-making and improve service quality. This entails investing in staff training and education on analytics tools and methodologies, establishing data governance structures to ensure data quality and integrity, and fostering interdisciplinary collaboration between data scientists, healthcare providers, and administrators. Healthcare providers should embrace a culture of continuous quality improvement informed by data analytics insights. By routinely monitoring key performance indicators, conducting root cause



analyses of quality metrics, and implementing data-driven interventions, healthcare organizations can iteratively enhance service quality, optimize resource allocation, and mitigate risks to patient safety and satisfaction.

#### Policy

Policymakers should collaborate with healthcare stakeholders to develop robust regulatory frameworks that govern the ethical collection, storage, sharing, and analysis of healthcare data. Clear guidelines on data privacy, security, and consent are essential to ensure that analytics initiatives adhere to ethical principles and safeguard patient rights and confidentiality. Governments and regulatory bodies can incentivize healthcare organizations to adopt big data analytics through financial incentives, grants, and recognition programs. By fostering a supportive policy environment that rewards innovation and value-based care delivery, policymakers can stimulate investment in analytics infrastructure, technology, and talent development, thereby accelerating the transformation of healthcare service quality.



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