

European Journal of Technology (EJT)



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Article history

Submitted 08.02.2024 Revised Version Received 20.02.2024 Accepted 04.03.2024

Abstract

Purpose: The aim of the study was to assess the impact of artificial intelligence adoption on manufacturing efficiency in the United States.

Methodology: This study adopted a desk methodology. A desk study research design is commonly known as secondary data collection. This is basically collecting data from existing resources preferably because of its low cost advantage as compared to a field research. Our current study looked into already published studies and reports as the data was easily accessed through online journals and libraries.

Findings: The adoption of artificial intelligence (AI) in manufacturing has led to significant improvements in efficiency across various facets of the industry. AI technologies, including machine learning algorithms and predictive analytics, have enabled manufacturers to optimize production processes, reduce downtime, and enhance quality control. By analyzing vast amounts of data in real-time, AI systems can identify patterns and anomalies, allowing for proactive maintenance and minimizing the risk of equipment failures. Additionally, AI-

driven automation has streamlined tasks such as inventory management and supply chain logistics, leading to cost savings and faster time-to-market. Furthermore, AI-powered robotics and cobots have revolutionized assembly lines, increasing productivity and flexibility while ensuring worker safety.

Implications to Theory, Practice and Policy: Resource-based theory, technology-organization-environment framework and institutional theory be use to anchor future studies on assessing the impact of artificial intelligence adoption on manufacturing efficiency in the United States. Facilitate knowledge exchange platforms and networks where manufacturing firms can share best practices, challenges, and lessons learned from AI adoption initiatives. Collaborate with industry stakeholders to develop regulatory frameworks and standards that promote responsible AI adoption in manufacturing, addressing concerns related to data privacy, cybersecurity, and ethical use of AI technologies.

Keywords: *Artificial Intelligence, Adoption, Manufacturing Efficiency*

INTRODUCTION

Artificial Intelligence (AI) adoption in manufacturing enhances efficiency through predictive maintenance, optimizing production planning, and improving quality control. AI-driven robotics and automation streamline tasks, reducing labor costs and improving productivity. Overall, AI revolutionizes traditional processes, leading to increased efficiency, cost savings, and enhanced competitiveness.

Manufacturing efficiency in developed economies like the USA, Japan, and the UK has seen significant improvements over the years, evidenced by trends in productivity, waste reduction, and cost-effectiveness. For instance, in the USA, manufacturing productivity has steadily increased over the past decade, with the Bureau of Labor Statistics reporting a 2.5% increase in labor productivity in the manufacturing sector from 2010 to 2020 (Bureau of Labor Statistics, 2020). This is partly attributed to advancements in technology and automation, which have streamlined production processes and reduced the need for manual labor. Waste reduction efforts have also been notable, with initiatives such as lean manufacturing gaining traction across industries. According to a study by Melnyk et al. (2018), lean manufacturing practices have led to significant waste reduction and improved operational performance in the automotive industry in the USA.

Similarly, in Japan, renowned for its efficiency-focused manufacturing culture, continuous improvement methodologies like Kaizen have contributed to remarkable gains in productivity and cost-effectiveness. According to data from the Japan Productivity Center, labor productivity in Japanese manufacturing has been steadily increasing, with a 2.3% average annual growth rate from 2010 to 2019 (Japan Productivity Center, 2019). Waste reduction efforts have been particularly emphasized in Japan, with the concept of Muda (waste) central to manufacturing philosophy. By minimizing waste in processes and optimizing resource utilization, Japanese manufacturers have been able to maintain high levels of efficiency and competitiveness in global markets. These examples underscore the ongoing commitment of developed economies to enhance manufacturing efficiency through continuous improvement practices and technological innovation.

In developing economies, manufacturing efficiency may present different challenges and opportunities compared to their developed counterparts. For instance, in countries like China and India, rapid industrialization has fueled growth in manufacturing output but often at the expense of environmental sustainability and labor rights. Despite these challenges, there have been efforts to improve efficiency through various initiatives. For example, China has been investing heavily in automation and robotics to boost productivity and reduce reliance on low-cost labor. According to a study by Liu et al. (2018), the adoption of robotics in Chinese manufacturing has led to significant gains in productivity and quality. Similarly, in India, government-led initiatives such as Make in India aim to enhance the competitiveness of the manufacturing sector through policy reforms and infrastructure development (Rajagopal & Bernard, 2019). These efforts reflect a growing recognition of the importance of manufacturing efficiency in driving economic growth and development in developing economies.

In sub-Saharan African economies, manufacturing efficiency remains a significant challenge due to various structural constraints such as inadequate infrastructure, limited access to technology, and skilled labor shortages. However, there are pockets of progress and initiatives aimed at improving efficiency. For example, in South Africa, the automotive industry has been a notable success story, with investments in technology and skills development driving improvements in

productivity and quality. According to data from the Automotive Industry Development Centre, labor productivity in the South African automotive sector increased by 3.5% annually from 2015 to 2020 (Automotive Industry Development Centre, 2020). Similarly, in Ethiopia, the government's focus on industrialization through initiatives like the Industrial Parks Development Corporation has led to the emergence of manufacturing hubs attracting foreign investment and promoting efficiency-enhancing practices (World Bank, 2018). These examples highlight the potential for sub-Saharan African economies to improve manufacturing efficiency through targeted investments and policy interventions.

In many developing economies, such as those in Southeast Asia and Latin America, manufacturing efficiency is crucial for driving economic growth and creating jobs. For example, in countries like Vietnam and Malaysia, there has been a concerted effort to attract foreign investment and upgrade industrial infrastructure to enhance manufacturing efficiency. Government policies aimed at promoting technological innovation and skills development have contributed to improvements in productivity and cost-effectiveness in these regions (Nguyen et al., 2019; Abdullah & Islam, 2020). Additionally, initiatives to streamline regulatory processes and improve access to financing for small and medium-sized enterprises (SMEs) have helped enhance the competitiveness of the manufacturing sector.

In Latin American countries like Brazil and Mexico, manufacturing efficiency has been a key focus for policymakers seeking to boost exports and reduce dependency on commodity exports. Efforts to attract foreign direct investment (FDI) and promote industrial clusters have led to improvements in productivity and innovation in sectors such as automotive manufacturing and electronics (Bértola et al., 2018; IDB, 2020). Moreover, regional integration initiatives such as the Pacific Alliance have facilitated trade and investment flows, creating opportunities for manufacturers to access larger markets and achieve economies of scale. Despite challenges such as infrastructure deficits and political instability, manufacturing efficiency remains a priority for many developing economies as they seek to achieve sustainable economic development and improve living standards.

In African economies outside of sub-Saharan Africa, manufacturing efficiency is also a critical factor for economic development. For example, in Egypt and Morocco, governments have implemented industrial policies aimed at promoting export-oriented manufacturing and attracting foreign investment. Initiatives such as special economic zones and investment incentives have contributed to the growth of manufacturing sectors such as textiles, automotive, and electronics (Economic Research Forum, 2019; World Bank, 2020). Moreover, investments in infrastructure development and skills training programs have helped improve productivity and competitiveness in these countries' manufacturing industries.

In Central Asian countries like Kazakhstan and Uzbekistan, efforts to diversify their economies away from reliance on natural resources have led to increased focus on manufacturing efficiency. Governments have implemented policies to support industrialization and promote technological innovation, with a particular emphasis on sectors such as petrochemicals, machinery, and agribusiness (UNIDO, 2018; European Bank for Reconstruction and Development, 2021). Regional cooperation initiatives such as the Eurasian Economic Union have also created opportunities for manufacturers to access larger markets and enhance their competitiveness. Despite challenges such as infrastructure deficiencies and governance issues, improving

manufacturing efficiency remains a priority for many African and Central Asian economies as they seek to achieve sustainable economic growth and reduce poverty.

In Middle Eastern economies like the United Arab Emirates (UAE) and Saudi Arabia, manufacturing efficiency is a crucial element of economic diversification strategies aimed at reducing dependence on oil revenues. Both countries have invested heavily in industrial infrastructure and technology to develop competitive manufacturing sectors. For instance, the UAE's Abu Dhabi Economic Vision 2030 and Saudi Arabia's Vision 2030 outline ambitious plans to promote industrialization and innovation, with a focus on high-value-added industries such as aerospace, automotive, and renewable energy (Deloitte, 2019; Gulf Cooperation Council, 2020). Moreover, initiatives to enhance the business environment, such as regulatory reforms and investment incentives, have attracted multinational corporations and fostered the growth of domestic manufacturing capabilities.

In Eastern European countries like Poland and Hungary, manufacturing efficiency has been a key driver of economic growth and export competitiveness. These countries have benefited from their integration into the European Union (EU) single market, which has provided access to a large consumer base and facilitated technology transfer and foreign direct investment. Government support for research and development, as well as vocational training programs, has helped strengthen the technical skills base and foster innovation in manufacturing industries (European Commission, 2020; GUS, 2021). As a result, Poland and Hungary have become important hubs for industries such as automotive, electronics, and machinery, contributing significantly to their economic development and integration into global value chains.

The adoption of Artificial Intelligence (AI) technologies holds immense potential for revolutionizing manufacturing efficiency across various industries. One prominent AI technology that is increasingly being integrated into manufacturing processes is predictive maintenance systems. These systems utilize AI algorithms to analyze vast amounts of data from sensors and equipment performance indicators, enabling proactive identification of potential equipment failures before they occur. By predicting maintenance needs accurately, manufacturers can minimize downtime, reduce maintenance costs, and optimize asset utilization, thereby enhancing productivity and cost-effectiveness (Chen et al., 2020). Another AI technology with significant implications for manufacturing efficiency is robotic process automation (RPA). RPA involves the deployment of software robots to automate repetitive tasks such as data entry, inventory management, and quality control. By automating these tasks, RPA not only improves productivity by freeing up human resources to focus on higher-value activities but also reduces errors and variability, leading to waste reduction and cost savings (Lacity et al., 2017).

Furthermore, AI-driven quality control systems represent another critical area of adoption in manufacturing. These systems leverage AI algorithms to analyze product defects and anomalies in real-time, enabling immediate adjustments to production processes to maintain high-quality standards. By identifying and addressing quality issues early in the manufacturing process, AI-driven quality control systems help minimize rework, scrap, and customer returns, ultimately leading to improved product quality and cost-effectiveness (Wang et al., 2020). Lastly, AI-enabled supply chain optimization solutions are increasingly being adopted by manufacturers to enhance efficiency across the entire supply chain network. These solutions utilize AI algorithms to analyze demand forecasts, inventory levels, transportation routes, and supplier performance data to optimize inventory management, logistics planning, and procurement processes. By optimizing

supply chain operations, manufacturers can reduce lead times, lower inventory carrying costs, and improve on-time delivery performance, thereby enhancing overall productivity and cost-effectiveness (Tranfield et al., 2019).

Problem Statement

The integration of Artificial Intelligence (AI) technologies into manufacturing processes has garnered significant attention in recent years, with proponents touting its potential to revolutionize industrial efficiency. However, the specific impact of AI adoption on manufacturing efficiency in European industries remains an area warranting further investigation. While studies have explored the general benefits of AI in manufacturing, there is a need for focused research to understand how AI adoption strategies vary across different European industries and how these strategies translate into tangible improvements in productivity, waste reduction, and cost-effectiveness. Furthermore, the European manufacturing landscape is characterized by diverse sectors with varying levels of technological maturity and workforce skillsets, posing unique challenges and opportunities for AI implementation. Therefore, a comprehensive examination of the impact of AI adoption on manufacturing efficiency in European industries is essential to inform policymakers, industry stakeholders, and researchers about the most effective strategies for leveraging AI to drive sustainable economic growth and competitiveness.

Theoretical Framework

Resource-Based Theory

Originating from Penrose (1959), the resource-based theory emphasizes the significance of internal resources and capabilities in achieving competitive advantage. In the context of AI adoption in manufacturing, this theory suggests that the availability and effective utilization of AI technologies represent valuable resources that can enhance manufacturing efficiency. Resources such as AI algorithms, data analytics capabilities, and skilled workforce contribute to improving operational processes, optimizing production schedules, and reducing waste in European industries (Barney, 2018).

Technology-Organization-Environment (TOE) Framework

The TOE framework, proposed by Tornatzky and Fleischer (1990), examines the factors influencing technology adoption within organizations. It highlights the interplay between technological characteristics, organizational attributes, and external environmental factors in shaping adoption decisions. In the context of AI adoption in European manufacturing, this framework helps identify the organizational readiness, technological complexity, and regulatory environment as key determinants of successful AI implementation and its impact on efficiency (Duan et al., 2021).

Institutional Theory

Developed by DiMaggio and Powell (1983), institutional theory focuses on the influence of social and institutional norms on organizational behavior and practices. In the context of AI adoption in European manufacturing, this theory suggests that institutional pressures, such as government policies, industry standards, and societal expectations, shape firms' decisions to adopt AI technologies. Understanding the institutional context is crucial for assessing the impact of AI adoption on manufacturing efficiency, as it determines the degree of conformity to prevailing

norms and the legitimacy of AI-driven practices within European industries (Hofmann et al., 2020).

Empirical Review

Schmidt et al. (2018) comprehensive empirical study delves into the multifaceted impact of Artificial Intelligence (AI) adoption on the efficiency of manufacturing industries across Europe. The primary purpose of their research is to scrutinize how AI integration influences various facets of manufacturing, encompassing productivity, cost-effectiveness, and operational efficacy. Employing a sophisticated mixed-methods approach, the study amalgamates quantitative analysis of production data with qualitative insights garnered through in-depth interviews with industry professionals. Through meticulous examination, the findings reveal a compelling narrative: AI adoption heralds a paradigm shift in manufacturing, signifying substantial boosts in productivity alongside tangible cost savings across diverse manufacturing processes. Notably, the study underscores the transformative potential of AI technologies in bolstering the competitiveness and operational resilience of European industries, thereby advocating for proactive investment in AI-driven solutions to navigate the evolving landscape of manufacturing with dexterity and innovation.

Müller et al. (2019) empirical inquiry embarks on a targeted exploration into the ramifications of AI adoption specifically within the automotive manufacturing sector across Europe. The study is driven by the imperative to discern how the assimilation of AI technologies impacts manufacturing efficiency, particularly within the intricate operational dynamics of automotive production. To unravel this intricate web of interdependencies, the researchers employ a longitudinal case study methodology, meticulously tracing the trajectory of performance metrics pre and post AI integration across several automotive manufacturing plants. The findings of their investigation unveil a compelling narrative of progress and optimization: AI infusion catalyzes notable enhancements in production speed, quality control mechanisms, and resource utilization efficiencies. The study, therefore, emerges as a clarion call for the automotive industry in Europe to embrace AI-driven innovations wholeheartedly, thereby fortifying their competitive edge and positioning themselves as trailblazers in the global automotive landscape.

Lopez et al. (2020) embark on an ambitious empirical journey to unravel the intricate nexus between AI adoption and supply chain efficiency within the manufacturing domain across Europe. Grounded in the imperative to cultivate a nuanced understanding of the transformative potential of AI within the realms of supply chain management, their study adopts a multifaceted approach, blending quantitative surveys with qualitative insights gleaned from industry stakeholders. Through meticulous analysis, the findings of their research unravel a compelling narrative: AI infusion engenders a seismic shift in the operational paradigms of supply chain management, heralding enhanced visibility, precision in inventory management, and unparalleled accuracy in demand forecasting. The study, therefore, emerges as a clarion call for manufacturing enterprises across Europe to embark on a proactive trajectory of AI adoption, thereby augmenting the resilience and agility of their supply chain ecosystems to navigate the complexities of the contemporary business landscape adeptly.

Kovács et al. (2021) seminal empirical inquiry sets out to unravel the intricate implications of AI adoption on workforce dynamics and productivity paradigms within the manufacturing domain across Europe. The research endeavor is propelled by the imperative to delineate the symbiotic

relationship between AI integration and workforce dynamics, elucidating the nuanced interplay between automation, upskilling imperatives, and job role redesign. Adopting a holistic research approach encompassing surveys and semi-structured interviews, the study offers poignant insights into the transformative potential of AI within the realm of workforce dynamics. While AI infusion heralds unprecedented efficiencies and task automation, the study underscores the imperative of fostering a culture of continuous learning and upskilling to equip the workforce with the requisite competencies to thrive in an AI-driven manufacturing milieu. Thus, the study underscores the pivotal role of proactive human capital strategies in unlocking the full potential of AI technologies within the manufacturing landscape across Europe.

Bergmann et al. (2022) empirical odyssey embarks on a captivating exploration into the intricate interplay between AI adoption and energy efficiency within the manufacturing sector across Europe. Driven by the imperative to navigate the burgeoning imperatives of sustainability and operational efficiency, the study adopts a nuanced research design, blending quantitative analysis with qualitative insights garnered from manufacturing facilities. Through meticulous scrutiny, the findings of their research unravel a compelling narrative: AI infusion heralds a transformative paradigm shift in energy management practices, culminating in substantial reductions in energy consumption per unit of output. The study, therefore, emerges as a clarion call for manufacturing enterprises across Europe to embrace AI-driven energy management systems wholeheartedly, thereby aligning their operational endeavors with the imperatives of sustainability and environmental stewardship.

Andersson et al. (2017) seminal empirical inquiry embarks on a fascinating odyssey into the transformative potential of AI adoption within the domain of innovation and competitiveness, particularly within the purview of small and medium-sized manufacturing enterprises (SMEs) across Europe. The study is propelled by the imperative to delineate the symbiotic relationship between AI integration and innovation dynamics, elucidating the nuanced interplay between AI-driven innovations, market responsiveness, and competitive differentiation. Adopting a multifaceted research approach encompassing in-depth case studies and surveys, the study offers poignant insights into the transformative potential of AI within the realm of SMEs. Through meticulous examination, the findings underscore AI's pivotal role in catalyzing rapid prototyping, personalized manufacturing, and accelerated time-to-market for SMEs, thereby positioning them as veritable trailblazers in the global manufacturing landscape.

Schneider et al. (2016) groundbreaking empirical inquiry embarks on a captivating exploration into the transformative potential of AI adoption within the realm of quality control practices and defect detection rates within European manufacturing industries. Driven by the imperative to navigate the burgeoning imperatives of quality assurance and brand reputation, the study adopts a multifaceted research design, blending experimental simulations with real-world case studies. Through meticulous scrutiny, the findings of their research unravel a compelling narrative: AI infusion heralds a paradigm shift in quality control paradigms, culminating in enhanced defect detection accuracy and a palpable reduction in product recalls. The study, therefore, emerges as a clarion call for manufacturing enterprises across Europe to embrace AI-driven quality assurance technologies wholeheartedly, thereby fortifying their brand reputation and competitive positioning in the global marketplace.

METHODOLOGY

This study adopted a desk methodology. A desk study research design is commonly known as secondary data collection. This is basically collecting data from existing resources preferably because of its low cost advantage as compared to a field research. Our current study looked into already published studies and reports as the data was easily accessed through online journals and libraries.

RESULTS

Conceptual Research Gap: Despite the various empirical studies highlighting the positive impacts of AI adoption on different aspects of manufacturing, there seems to be a lack of research that delves into the potential negative consequences or unintended outcomes of AI integration. Understanding the potential drawbacks, such as job displacement or ethical concerns, alongside the benefits could provide a more comprehensive view of AI's role in manufacturing.

Contextual Research Gap: While many studies focus on the impact of AI adoption on manufacturing efficiency, there's a gap in research regarding the specific challenges or barriers that different manufacturing sectors or company sizes may face in implementing AI technologies. Contextual factors such as organizational culture, readiness for technological change, or regulatory environments could significantly influence the outcomes of AI adoption and deserve further exploration.

Geographical Research Gap: The studies mentioned primarily focus on Europe, neglecting insights from other regions. Comparative studies across different continents or regions could provide valuable insights into how cultural, economic, or regulatory differences influence the outcomes of AI adoption in manufacturing. Understanding these variations could help tailor AI implementation strategies to different contexts more effectively.

CONCLUSION AND RECOMMENDATION

Conclusion

The adoption of artificial intelligence (AI) in manufacturing has significantly enhanced efficiency across European industries. Through the integration of AI technologies such as machine learning, robotics, and predictive analytics, manufacturing processes have become more streamlined, productive, and adaptable. AI-driven systems have enabled real-time monitoring and optimization of production lines, leading to reduced downtime, minimized waste, and improved overall operational performance. Moreover, AI's predictive maintenance capabilities have helped prevent equipment failures, resulting in cost savings and increased uptime. Additionally, AI-powered quality control mechanisms have enhanced product consistency and compliance with regulatory standards. Overall, the widespread adoption of AI in European manufacturing has ushered in a new era of efficiency, competitiveness, and innovation, positioning the region at the forefront of advanced manufacturing technologies. Continued investment and collaboration in AI research and implementation are vital to sustaining and further amplifying these benefits in the future.

Recommendation

The following are the recommendations based on theory, practice and policy:

Theory

Conduct research focusing on developing theoretical frameworks that comprehensively explain the mechanisms through which AI adoption influences manufacturing efficiency. This includes exploring how AI technologies interact with existing manufacturing processes, organizational structures, and workforce dynamics. Investigate the long-term implications of AI adoption on manufacturing ecosystems, considering factors such as innovation diffusion, industry competitiveness, and sustainability. Explore theoretical models that integrate interdisciplinary perspectives, such as economics, sociology, and engineering, to provide a holistic understanding of the socio-technical aspects of AI implementation in manufacturing.

Practice

Facilitate knowledge exchange platforms and networks where manufacturing firms can share best practices, challenges, and lessons learned from AI adoption initiatives. This could include industry forums, workshops, or online communities. Develop guidelines and toolkits to assist manufacturing firms in evaluating the readiness for AI adoption, selecting appropriate AI technologies, and designing effective implementation strategies tailored to their specific contexts. Foster collaboration between academia, industry, and government agencies to support applied research projects aimed at addressing practical challenges and opportunities related to AI adoption in manufacturing.

Policy

Collaborate with industry stakeholders to develop regulatory frameworks and standards that promote responsible AI adoption in manufacturing, addressing concerns related to data privacy, cybersecurity, and ethical use of AI technologies. Establish funding programs and incentives to support small and medium-sized enterprises (SMEs) in adopting AI technologies, including grants for pilot projects, access to AI infrastructure, and training programs for workforce upskilling. Foster international cooperation and knowledge-sharing initiatives to harmonize policies and regulations related to AI adoption across European countries, facilitating cross-border collaboration and innovation in manufacturing.

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